

Meeting of the Northern Health Board

April 17, 2020

Due to Coronavirus COVID-19 the Northern Health Board did not host a Public Board meeting on April 17, 2020 as originally scheduled.

The Northern Health Board met virtually to address regular Board business and part of the meeting included a review of the attached Public Period 11 Comments and Financial Statement and the Public Period 11 Capital Expenditure Plan update.



northern health
the northern way of caring

BOARD BRIEFING NOTE

Date:	March 24, 2020	
Agenda item:	2019-20 Period 11 – Operating Budget Update	
Purpose:	<input type="checkbox"/> Information	<input checked="" type="checkbox"/> Discussion
Prepared for:	Board of Directors	
Prepared by:	Mark De Croos, VP Financial & Corporate Services/CFO	

February 6, 2020

Year to date Period 11, Northern Health (NH) has a net operating deficit of \$711,000.

Revenues are favourable to budget by \$16.6 million or 2.1% and expenses are unfavourable to budget by \$17.3 million or 2.2%.

The favourable variance in revenue is primarily due to additional funding from the Ministry of Health, provided mid-year.

The budget overage in Acute Care is primarily due to higher than expected patient volumes at a number of acute care facilities. The year to date average inpatient daily census was 590.4 vs a budget amount of 555.7. Additionally, due to a number of vacancies, primarily in specialized nursing positions, actual overtime hours are higher than budgeted.

The budget overage in Long term Care is primarily due to vacancies in a number of care aide positions across the region resulting in vacant shifts filled at overtime rates.

Recommendation:

The following motion is recommended:

The Northern Health Board receives the 2019-20 Period 11 financial update as presented.

NORTHERN HEALTH
Statement of Operations
Year to date ending February 6, 2020
\$ thousand

	Annual Budget	YTD Febuary 6, 2020 (Period 11)			
		Budget	Actual	Variance	%
REVENUE					
Ministry of Health Contributions	689,338	587,645	599,091	11,446	1.9%
Other revenues	28,559	203,706	208,882	5,176	2.5%
TOTAL REVENUES	717,897	791,351	807,973	16,622	2.1%
EXPENSES (BY PROGRAM)					
Acute Care	492,376	419,540	436,304	(16,764)	-4.0%
Community Care	235,873	200,776	195,329	5,447	2.7%
Long term care	124,400	106,548	112,380	(5,832)	-5.5%
Corporate	75,249	64,487	64,671	(184)	-0.3%
TOTAL EXPENSES	927,898	791,351	808,684	(17,333)	-2.2%
Net operating deficit	(210,001)	-	(711)		

BOARD BRIEFING NOTE

Date:	March 24, 2020	
Agenda item	Capital Public Note	
Purpose:	<input checked="" type="checkbox"/> Discussion	<input type="checkbox"/> Decision
Prepared for:	Board of Directors	
Prepared by:	Deb Taylor, Regional Manager Capital Accounting	
Reviewed by:	Mark De Croos, VP Finance & Chief Financial Officer	

The Northern Health Board approved the 2019-20 capital expenditure plan in February 2019, and an amendment in June 2019. The updated plan approves total expenditures of \$55.6M, with funding support from the Ministry of Health (\$17.7M, 32%), Six Regional Hospital Districts (\$22.9M, 41%), Foundations, Auxiliaries and Other Entities (\$3.4M, 6%), and Northern Health (\$11.6M, 21%).

Year to date Period 11 (February 6, 2020), \$33.2M has been spent towards the execution of the plan as summarized below:

<i>\$ million</i>	<u>YTD</u>	<u>Plan</u>
Major Capital Projects (> \$5.0M)	4.9	6.7
Major Capital Projects (< \$5.0M)	7.4	18.7
Major Capital Equipment (> \$100,000)	5.7	9.2
Equipment & Projects (< \$100,000)	6.3	9.2
Information Technology	8.8	11.9
	<u>33.2</u>	<u>55.6</u>

Significant capital projects currently underway and/or completed in 2019-20 are as follows:

Northwest Health Service Delivery Area (NW-HSDA)

Community	Project	Project \$M	Status	Funding partner (note 1)
Prince Rupert	PRRH Phone System Replacement	\$0.33	In Progress	NWRHD, NH
Kitimat	KGH General Radiographic Room	\$0.56	Complete and in operation	NWRHD, MOH
Terrace	MMH CT Suite	\$2.04	Complete and in operation	NWRHD, MOH, NH
Terrace	MMH Chiller Replacement	\$0.95	Complete	NWRHD, MOH
Terrace	MMH Hospital Replacement Planning	\$3.50	Complete	NWRHD
Terrace	MMH Hospital Replacement	\$447.50	Planning	NWRHD, MOH
Terrace	McConnell Estates Roof Repair	\$0.10	Complete	BC Housing
Terrace	Terraceview Lodge Roof Repair	\$0.30	Planning	BC Housing
Terrace	McConnell Estates Courtyard Upgrade	\$0.12	Construction in Progress	Rotary Club of Terrace
Hazelton	Wrinch X-Ray	\$0.91	In Procurement	NWRHD, MOH
Atlin	Clinic Replacement	\$2.23	Construction complete	NH
Smithers	BVDH CT Suite	\$2.90	Complete and in operation	Bulkley Valley Healthcare and Hospital Foundation, NWRHD
Smithers	BVDH Window Replacement	\$0.50	Planning	MOH
Northern Haida Gwaii	NHG Observation Room	\$0.99	Planning	NWRHD, NH

Northern Interior Service Delivery Area (NI-HSDA)

Community	Project	Project \$M	Status	Funding partner (note 1)
Burns Lake	The Pines Cafeteria Expansion	\$3.67	Complete and in operation	SNRHD, NH, MOH
Fraser Lake	FLC X-Ray	\$0.35	Complete and in operation	SNRHD, NH, MOH
Fort St. James	Primary Care Leasehold Improvement	\$3.40	Construction in Progress	SNRHD, NH
Fort St. James	Stuart Lake Hospital Replacement Planning	\$3.00	Complete	SNRHD
Fort St. James	Stuart Lake Hospital Replacement	\$116.12	Planning	MOH, SNRHD
Vanderhoof	SJH Boiler Replacement	\$0.84	Construction in Progress	SNRHD, NH
Vanderhoof	SJH C-Arm	\$0.10	Complete and in Operation	SNRHD, MOH
Vanderhoof	SJH Sterile Compounding Room Upgrade	\$0.67	Planning	NH
Prince George	Parkside Boiler Replacement	\$0.08	Planning	BC Housing
Prince George	Parkwood Reverse Osmosis	\$0.54	Complete and in Operation	MOH
Prince George	Phoenix Outpatient Lab Renovation	\$0.55	Construction In Progress	FFGRHD, MOH
Prince George	UHNBC C-Arm	\$0.26	Complete	FFGRHD, MOH
Prince George	UHNBC Microbiology Vitek 2XL	\$0.16	Complete	FFGRHD, MOH
Prince George	UHNBC Tomosynthesis	\$0.19	Complete	Spirit of the North Healthcare Foundation

Prince George	UHNBC OR Video Towers General Surgery	\$0.36	Complete	Spirit of the North Healthcare Foundation
Prince George	UHNBC Pharmacy Fastpak Verifier	\$0.17	Planning	FFGRHD, MOH
Prince George	Urgent Primary Care Centre	\$2.48	Complete and in operation	MOH, NH
Prince George	UHNBC Inpatient Bed Capacity Project	\$7.81	Complete and in operation	MOH, FFGRHD, NH
Prince George	UHNBC Maternal OR	\$0.52	Complete and in operation	Spirit of the North, FFGRHD, NH
Prince George	UHNBC Phone System Replacement Phase 1	\$0.38	In Progress	FFGRHD, MOH
Prince George	UHNBC SpyGlass	\$0.15	Ordered	Spirit of the North
Quesnel	GR Baker X-Ray Replacement	\$0.90	In Procurement	CCRHD, MOH, NH
Quesnel	GR Baker ER/ICU Addition	\$27.0	Early works in progress	CCRHD, MOH
Quesnel	GR Baker Sterile Compounding Room Upgrade	\$0.11	Planning	NH
McBride	Ventilation System	\$1.24	Complete and in operation	FFGRHD, NH

Northeast Health Service Delivery Area (NE-HSDA)

Community	Project	Project \$M	Status	Funding partner (note 1)
Chetwynd	CHT X-Ray Replacement	\$0.89	In Procurement	PRRHD, MOH
Dawson Creek	Ultrasound Replacement #1	\$0.20	Complete	DCDH Hospital Foundation, PRRHD, MOH
Dawson Creek	Ultrasound Replacement #2	\$0.20	Complete	PRRHD, MOH

Dawson Creek	Medical Device Reprocessing Renovation	\$2.08	Construction in Progress	PRRHD, NH, MOH
Dawson Creek	DCDH Hospital Redevelopment Planning	\$5.00	Complete	PRRHD
Dawson Creek	OR Chiller Replacement	\$0.58	Complete	PRRHD, MOH
Fort Nelson	Automated Medication Dispensing Cabinet	\$0.18	Complete and in operation	NRRHD, NH
Fort Nelson	Roof Repair	\$0.37	Complete	MOH
Fort St. John	Ultrasound #1	\$0.19	Complete	Fort St. John Hospital Foundation, PRRHD, MOH
Fort St. John	Ultrasound #2	\$0.25	Complete	PRRHD, MOH
Fort St. John	Spect CT	\$1.76	Planning	PRRHD, NH, MOH
Fort St. John	Sterile Compounding Room Upgrade	\$0.46	Planning	NH
Fort St. John	Medical Clinic – 3 rd Pod Renovation	\$2.05	Construction in Progress	PRRHD, NH

Regional Projects

Community	Project	Project \$M	Status	Funding partner (note 1)
All	Health Link North: Cerner Upgrade	\$4.5	Complete	MOH, CCRHD, FFGRHD, NRRHD, NWRHD, PRRHD, SNRHD
All	Community Health Record (Phase 3)	\$4.90	Work In Progress	MOH, CCRHD, FFGRHD, NRRHD, NWRHD, PRRHD, SNRHD

All	Clinical Interoperability	\$1.0	Work In Progress	NH
All	EmergCare	\$4.35	Work In Progress	MOH, CCRHD, FFGRHD, NRRHD, NWRHD, PRRHD, SNRHD
All	Endoscopy System Replacement Phase 1	\$0.79	Work In Progress	MOH, PRRHD, FFGRHD, CCRHD
All	PACS and Cardiology Information System	\$3.48	Work In Progress	CCRHD, FFGRHD, NRRHD, NWRHD, PRRHD, SNRHD, NH
All	MySchedule – Smart Leave, Annual Vacation	\$0.36	Work In Progress	NH
All	eScheduling/Physician On Call Scheduling	\$0.49	Work In Progress	NH, MOH
All	Northern Lights – Personal Health Record and Portal	\$1.20	Work In Progress	MOH, CCRHD, FFGRHD, NRRHD, NWRHD, PRRHD, SNRHD
All	Secure Texting	\$0.79	Work In Progress	NH
All	Clinical Data Repository (CeDaR)	\$1.53	Work in Progress	NH
All	HCC Home Care Redesign (Procura Upgrade)	\$1.29	Planning	MOH

In addition to the above major capital projects, NH receives funding from the Ministry of Health, Regional Hospital Districts, Foundations, and Auxiliaries for minor equipment and projects (less than \$100,000). For 2019-20, it is forecasted that NH will spend \$9M on such items.

Note 1: Abbreviations used:

MOH	Ministry of Health
FFGRHD	Fraser Fort George Regional Hospital District
SNRHD	Stuart Nechako Regional Hospital District

NWRHD	Northwest Regional Hospital District
CCRHD	Cariboo Chilcotin Regional Hospital District
PRRHD	Peace River Regional Hospital District
NRRHD	Northern Rockies Regional Hospital District
NH	Northern Health

Recommendation:

The Audit & Finance Committee recommends the following motion to the Board:

The Northern Health Board receives the Period 11 update on the 2019-20 Capital Expenditure Plan.