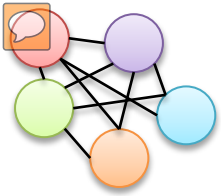


Equity-driven Evaluation and Knowledge Translation in Community-based Decision-making for Health

Kendra Mitchell-Foster, BSc, MSc, PhD

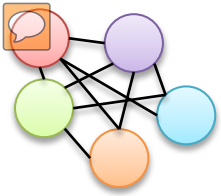
Post-doctoral fellow, UNBC NMP and School of Health Sciences
Innovation & Development Commons Brown Bag Lunch Series

April 24, 2014



Overview

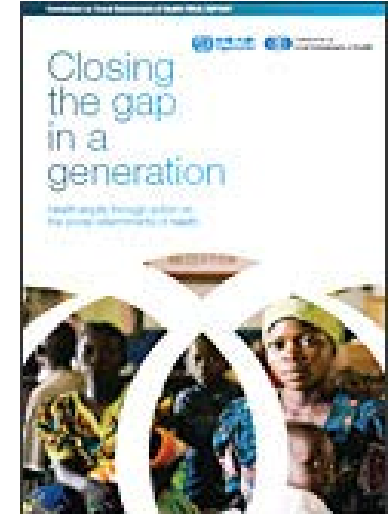
- Introduction
 - Social Determinants of Health & Equity
 - Participatory & Community-based processes
 - Knowledge Translation
 - Northern BC windows
- Stakeholders & Social Network
- Social Dynamics
- Participatory Evaluation Tool
- The Machala Model for Knowledge Translation
- Conclusions



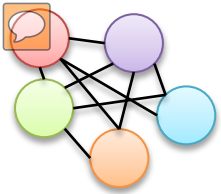
Social Determinants of Health

- **Wider definition of health**
 - Ecological, Biological, Social, Political, Cultural
 - EcoHealth, OneHealth, Eco-Bio-Social
- **Determinants: forces & dynamics**

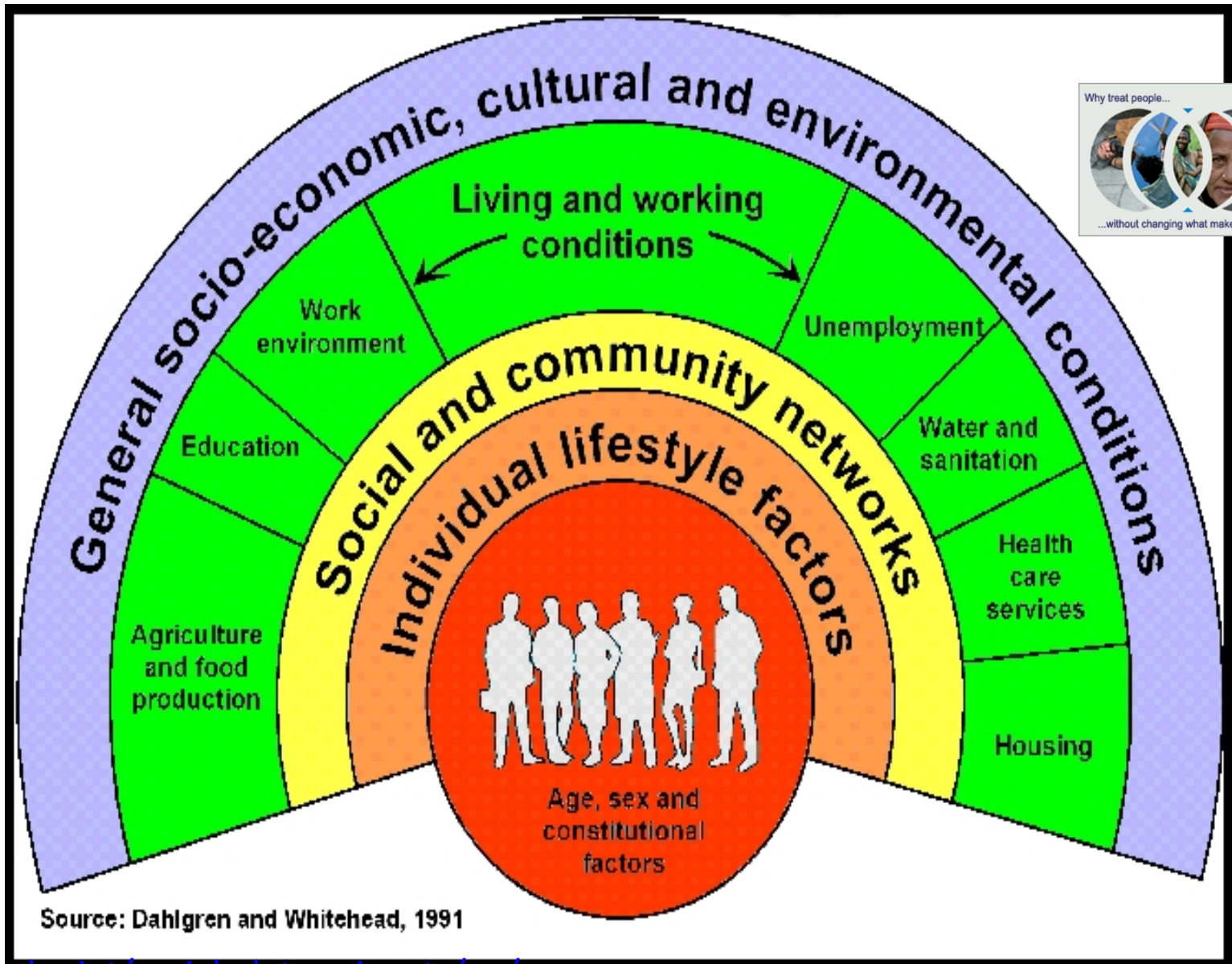
Inequitable distribution of resources, health, security, and services
- **Equity = Justice**

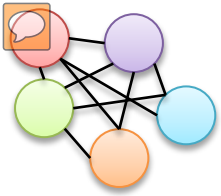


WHO Commission (2008)



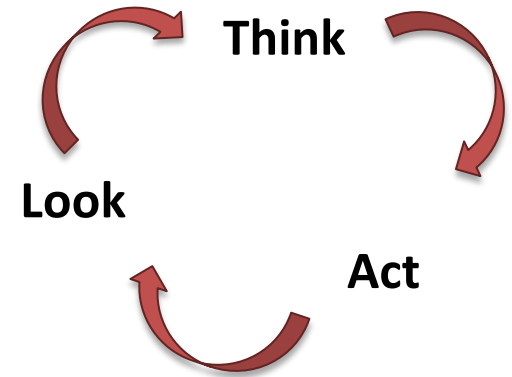
Social Determinants of Health

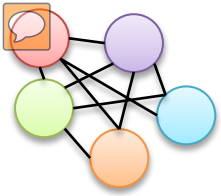




Participatory & Community-based Processes

- Equitable participation of stakeholder groups
 - Complex issues require multi-faceted vision
- Power-sharing
 - Marginalized groups
 - “vulnerable” populations
- Equitable community participation throughout the life of the work (PAR, CBAR)
- Trans-, multi-, interdisciplinary





Knowledge Translation

- Intersectoral collaboration
 - Who? What? How?
- KT as outlined by CIHR:
 - dynamic, iterative, ethically-sound
 - Synthesis
 - Dissemination
 - Exchange
 - Application
- Calls for a greater emphasis on Equity in KT and Knowledge-to-Action processes



PUBLIC HEALTH AGENCY of CANADA
AGENCE DE SANTÉ PUBLIQUE du CANADA

Crossing Sectors (2007)



CIHR IRSC
Canadian Institutes of Health Research / Instituts de recherche en santé du Canada

Graham et al. (2006)

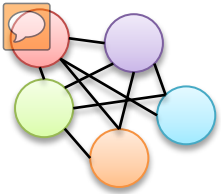
KT Primer (2007)



National Collaborating Centre
for Determinants of Health

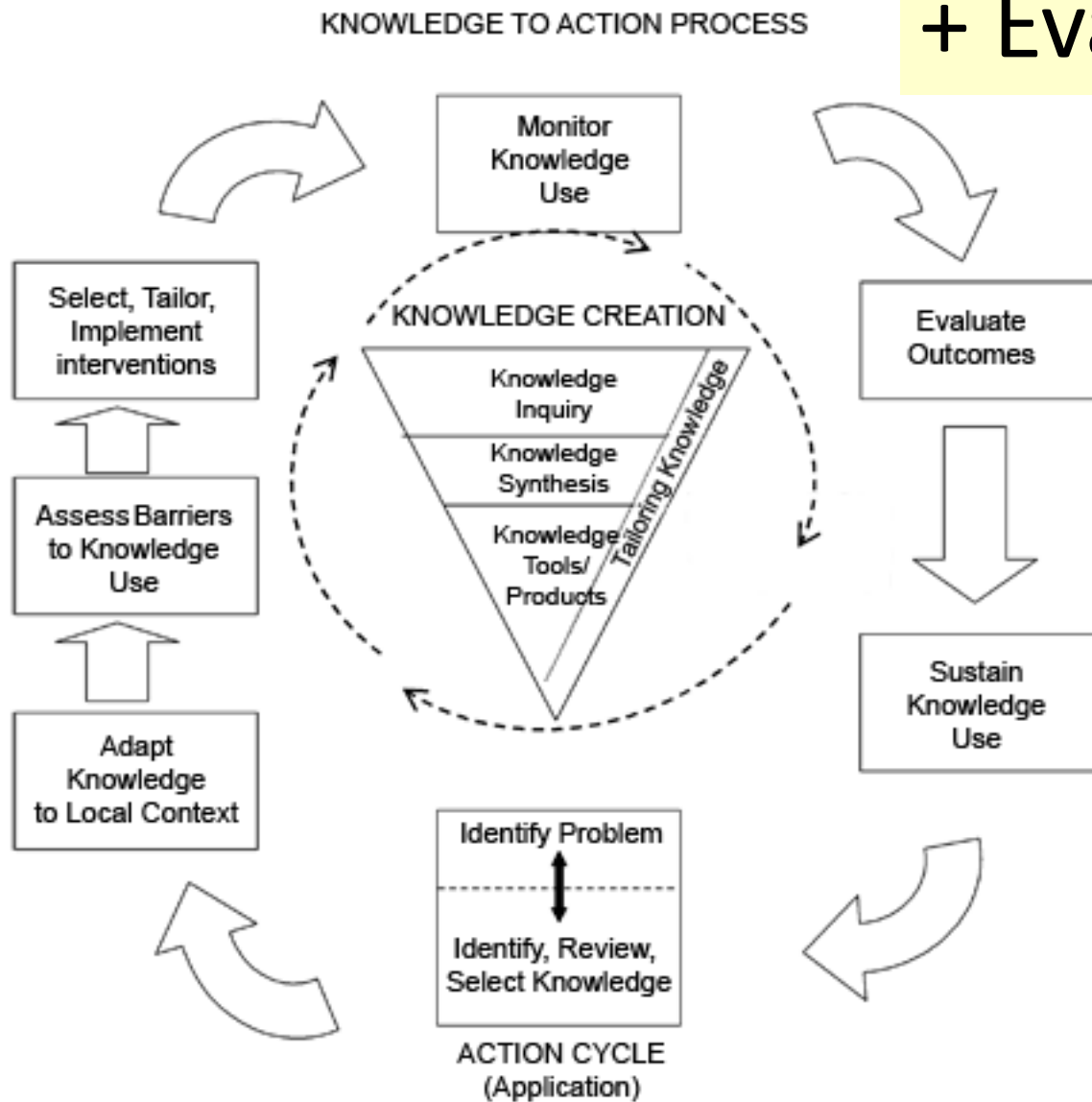
Centre de collaboration nationale
des déterminants de la santé

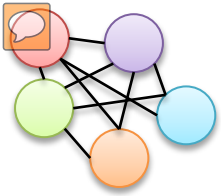
Davison & NCCDH (2013)



Knowledge Translation

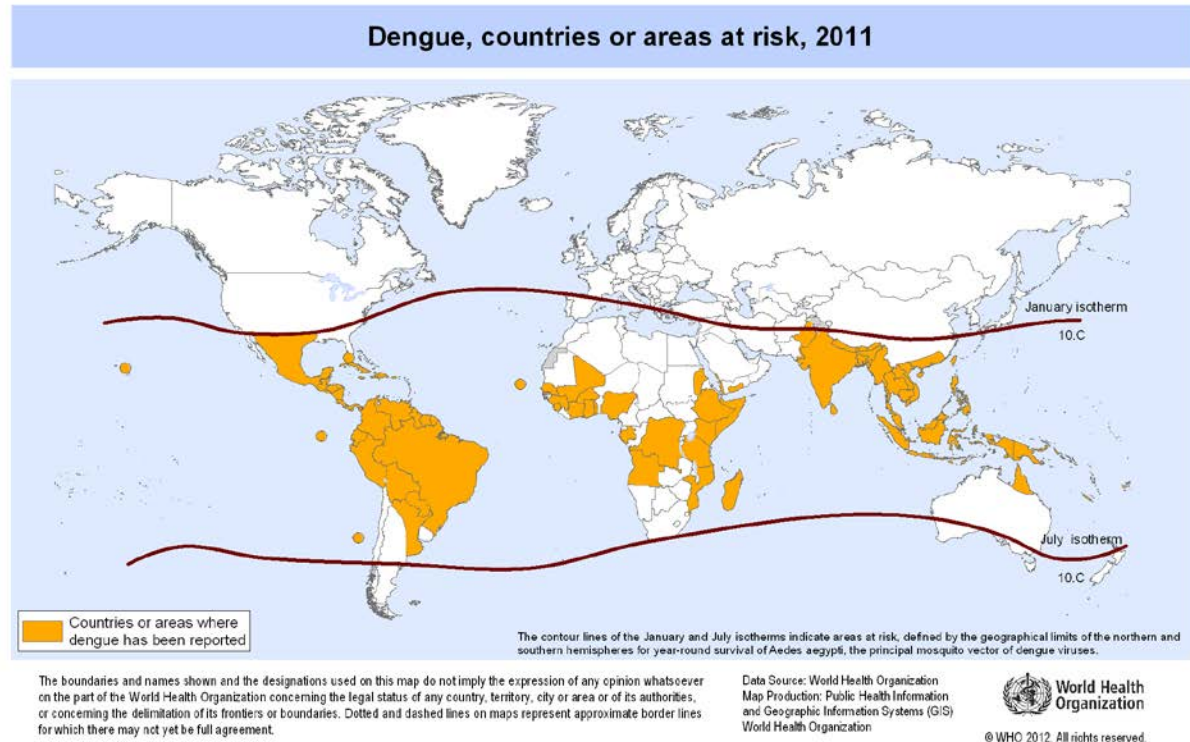
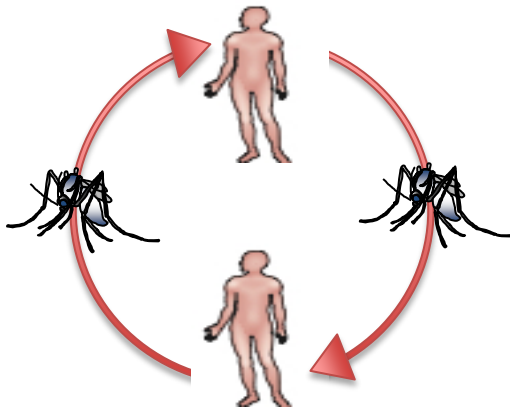
+ Evaluation

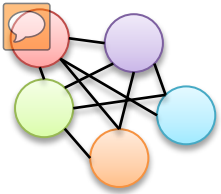




Setting the scene: Dengue fever

- Mosquito-borne viral disease



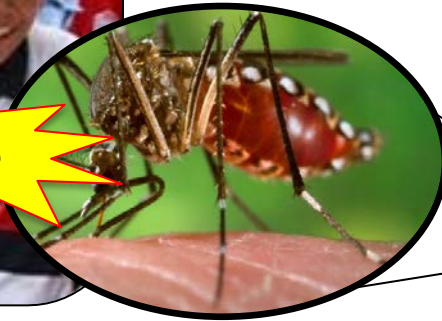


Social-Ecological Interface: Dengue

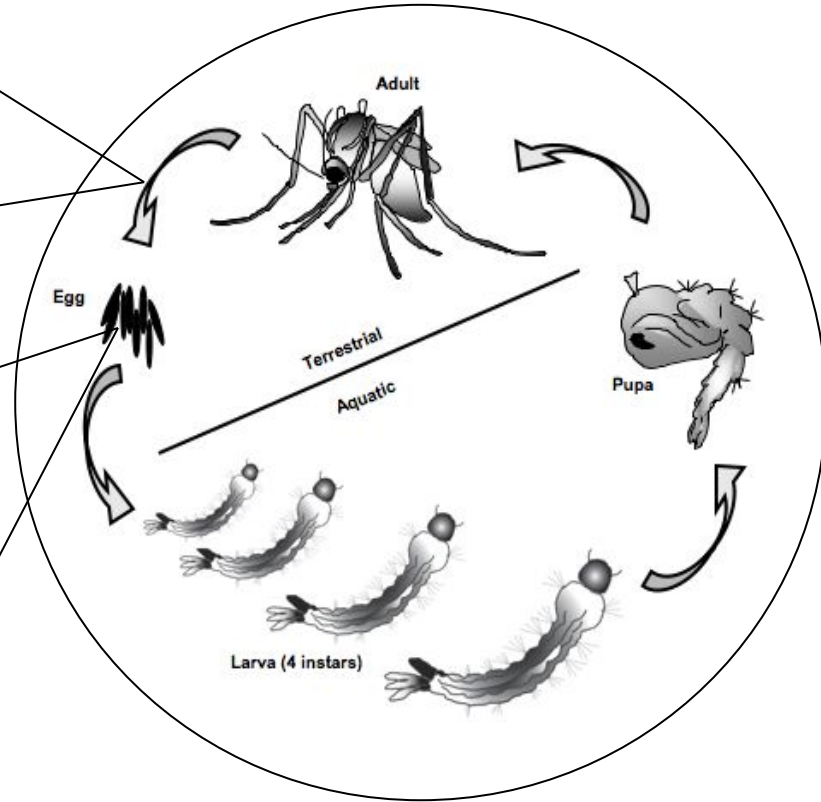
- Mosquito lives in and around homes
- Poor infrastructure
- Disease of poverty & Neglected Disease



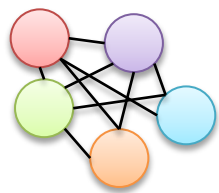
Dengue



Bloodfeeding



Oviposition



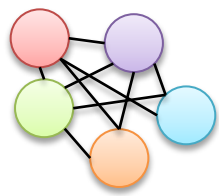
Northern BC window

- Environmental determinants of health
- Social-ecological systems and influence on health

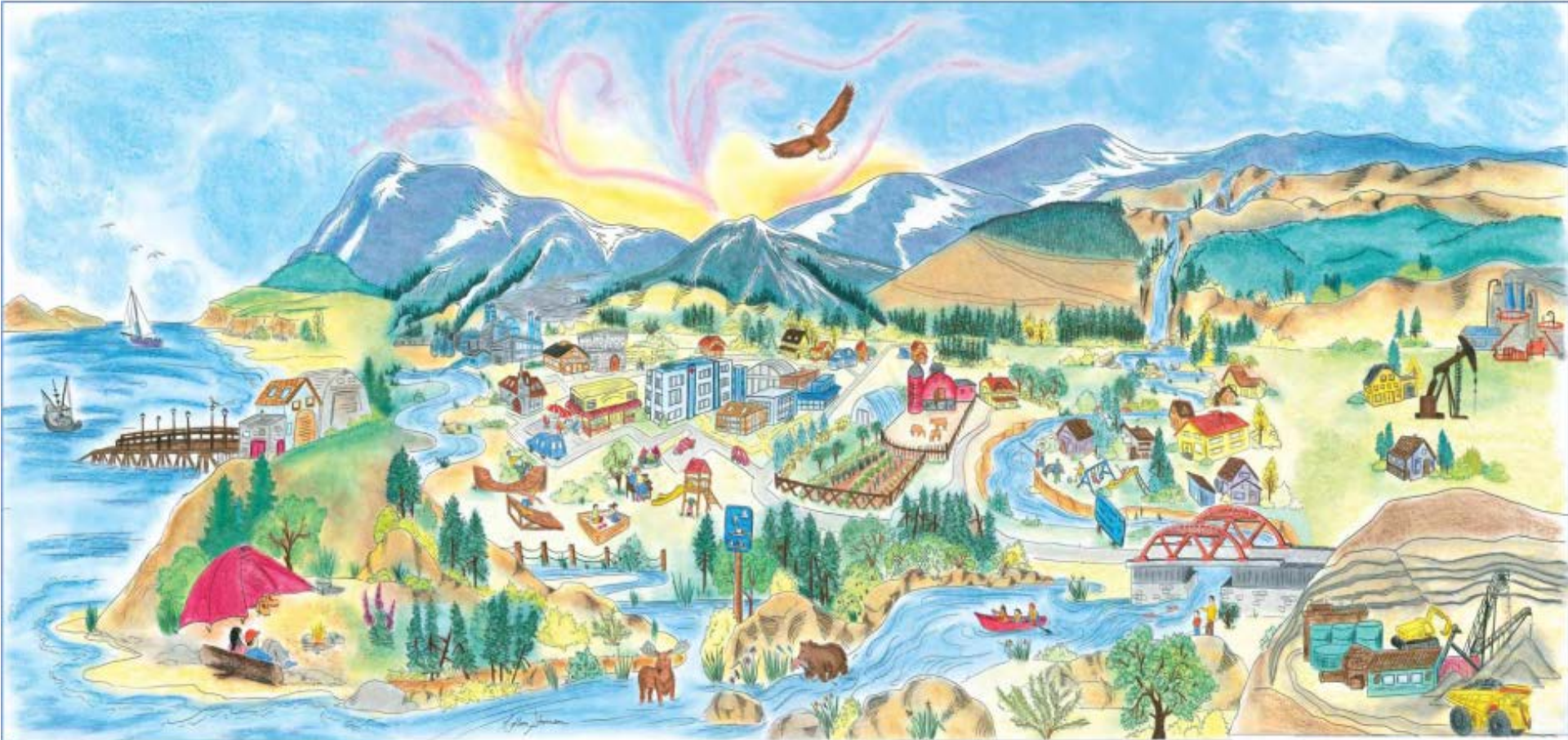


“Position on the Environment as a Context for Health: an Integrated Settings Approach”

- Resource extraction, watershed management, natural resource stewardship
- Human health, community health, animal health, ecosystem health



“Position on the Environment as a Context for Health: an Integrated Settings Approach”



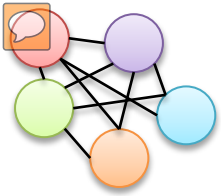
“Ecohealth & Watersheds in Northern BC”

Knowledge to Action Project

Improving Social and Environmental Determinants of Health through Integrated Water Governance

 **northern health**
the northern way of caring

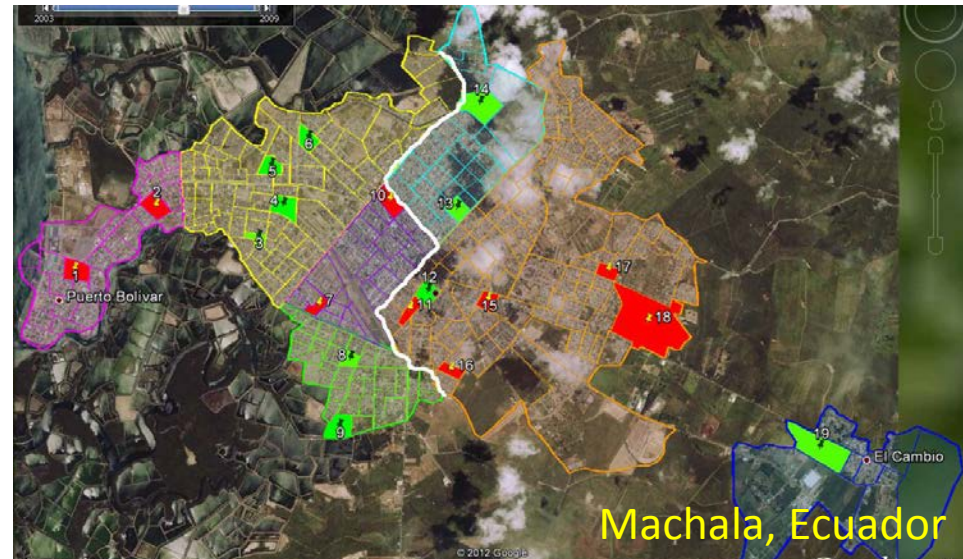
UNBC UNIVERSITY OF
NORTHERN BRITISH COLUMBIA

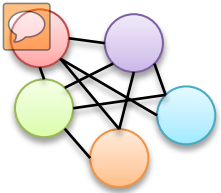


Dengue in Machala



- Pop 250 000
- Patchy provision of basic services and infrastructure
- High vector indices
- Perpetual risk of epidemic transmission of dengue virus





Vertical vs. Participatory Prevention

“Eco-Bio-Social Approach”

TDR For research on diseases of poverty
UNICEF • UNDP • World Bank • WHO

IDRC  **CRDI**

Control

- 1 home visit per year by vector control staff
- Neighbourhood spraying (truck-mounted)
- In-home spraying (backpack sprayer)
- Temephos larvicide

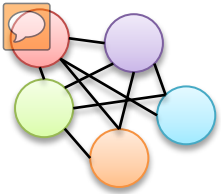
*Reactive program

Intervention

- Clean Patio & Safe Water Storage Program
- Dengue Camp School Program
- Temephos or Biolarvicide



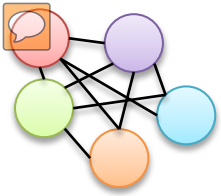
*Participatory Prevention



Questions

How do current knowledge management strategies limit equitable participation and where are there opportunities to change?

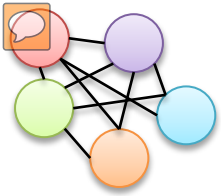
- a) **Who are the stakeholders involved in and affected by participatory dengue prevention and control programs in Machala and how do they interact** within that context?
- b) **How do the interactions between stakeholder groups and the perceptions they have of one another affect** evaluation, knowledge translation and research-to-policy processes?
- c) **Are new tools, strategies and models required** to support more equitable evaluation and knowledge translation processes? If so, what do they look like?



Community

Community participants and residents:

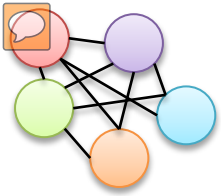
- ***as the source of knowledge and experiential understanding of*** how and why health, security and the absence of either or both exist and persist in communities
- ***as the holders of*** narrative, culture and story that shape conceptions of health
- ***as the recipients or audience of*** KT cycles, health and sanitary education, and recipients of services



Local Government

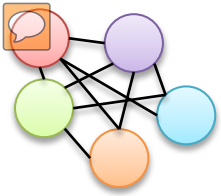
Neighbourhood Councils and Presidents:

- ***gatekeepers for access*** to the community in terms of service provision, epidemiological surveillance and monitoring, social mobilization and community health programming
- ***negotiators and liaisons*** between neighbourhood residents and Provincial Ministries and the Municipal Government



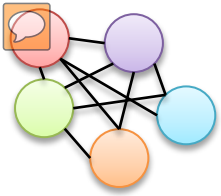
Front-line workers

- ***the face of government programs and services***, allies who care for communities and their health, and who provide an interface or access point to communication with the government in terms of voicing experiences and receiving official information
- ***basic tool for service delivery*** and data collection
- ***a valuable pool of human resources*** upon which the success of programs deeply depends



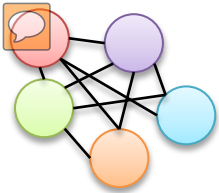
Government Administrator

- ***leaders with political vision*** for the benefit of citizens who are taking steps, to the best of their ability under current political and economic restrictions, to work practically to make positive changes in the lives of the people
- ***out-of-touch bureaucrats*** who have lost the ability to understand the reality of life in Machala
- ***governors of the most reliable channels*** through which to affect social and political change

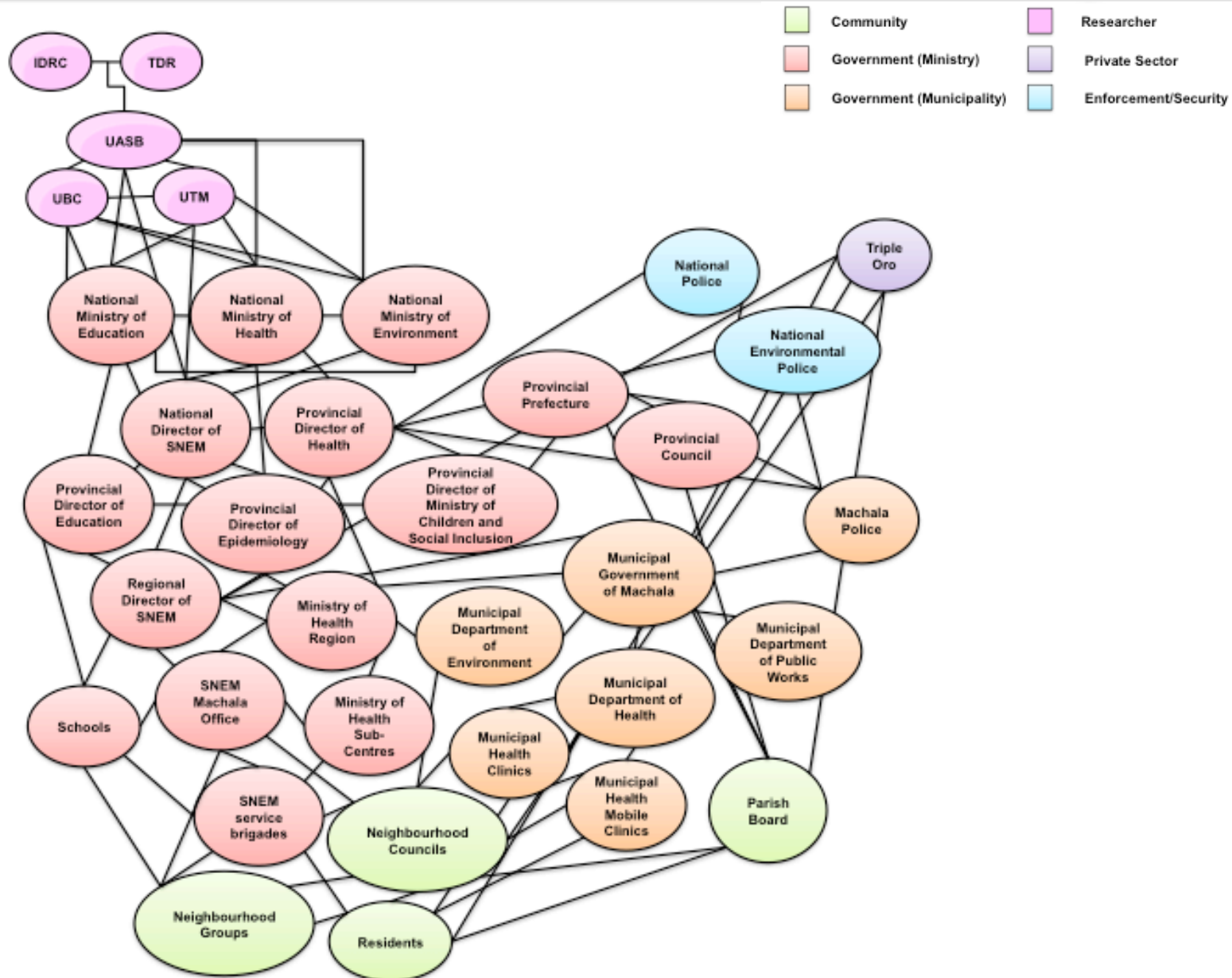


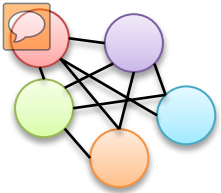
Researchers

- ***outside experts*** with an objective point of view
- ***intermediaries*** between dissonant stakeholder groups, as well as facilitators of intersectoral collaboration and construction of intersectoral spaces
- ***relatively unbiased bodies*** available and able to improve evaluation and follow-up activities, and create or increase local capacity to sustain these improved activities



Social Network Analysis

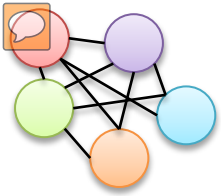




Social Dynamics

- Dengue as a priority among many
 - Lack of water, roads, sewers and policing
 - Hypertension, diabetes
 - Tuberculosis
 - Influenza, pneumonia, rubella, measles
 - Violence, sexual abuse, addiction, sex & drug trade



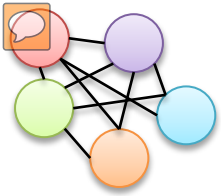


Social Dynamics

- Paternalism / equitable participation
 - Paternalistic programming
 - Disempowering messaging
 - Needs not met

*“Often we call on the communities only to inform them of what we will do, but not to share the results.” – Government Administrator
Key Informant Interview*

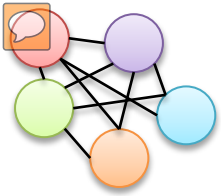
“This is the difficulty, then. I mean, we can’t reach our goals because we are at the bottom and the authorities are at the top.” –Community resident focus group



Social Dynamics

- ***Quemeimportismo* / Social resentment**
 - Fixed perception that community is apathetic, uneducated or “lacking correct motivation”
 - Communities express dissatisfaction with paternalistic programming through non-participation

“I mean, the top authorities never go out into the places affected [by their decisions] to ask questions, to give educational talks, hold meetings to learn about the issues, the epidemics that exist in the communities.” –Community Resident Focus Group



Northern BC window

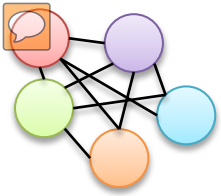
- Changing landscapes of health authorities in the face of persistent and complex lived health inequities by aboriginal peoples in BC, across Canada, and globally
- First Nations Health Authority
- VP Aboriginal Health, Northern Health



First Nations Health Authority
Health through wellness

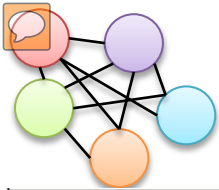


Changing knowledge valuation systems, and finding ways of equitably incorporating diverse knowledges for processes of growth, transformation and extension of services



Northern BC window

- Established and growing successes
 - Central Interior Native Health Society
 - Nak'azdli Health Centre
 - Prince George Native Friendship Centre
 - Positive Living North
 - Health Arts Research Centre
- A diversity and multiplicity of success with deep commitment to rootedness with community



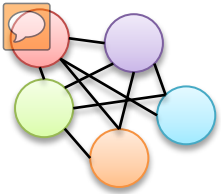
Participatory Evaluation Tool

Participatory Indicator Development and Evaluation Matrix		
Evaluation Aspect	Primary criteria grouping	Secondary criteria grouping
Cost	Human Resources	Health inspectors/promoters
		Vector control personnel
		Doctors and Nurses
	Transport	Ministry of Health trucks and drivers
		Heavy transport trucks and drivers for community clean-ups
		Vector control transport
	Supplies	Gasoline
		Insecticides
		Education materials
Efficacy	Vector indices	Tank covers
		Pupas per person
		% of houses positive for vectors (house index)
	Community participation	Typing of productive containers
		% of patios clean and organized
		% of covered tanks
	Epidemiological indices	Changes in healthy behaviours
		Dengue incidence
		Number of people treated
Acceptability	Stakeholder opinions	Frequency and magnitude of outbreaks and epidemics
		Asking people's opinions one-on-one at people's homes or workplaces
		Communication through recognized leaders
	Participation	Meetings
		Short surveys
		Meeting attendance
	Integration of program concepts into activities and norms	Program activities within the home
		Changes in healthy behaviours
		Family and community-level activities incorporate program concepts
	Human and community well-being	Rhetoric, language and educational activities incorporate program concepts
		Political will incorporates program concepts
		Having adequate provision of basic infrastructure and sanitary services
Sustainability	Intersectoral coordination	Having community ideas and opinions considered and applied in program decision-making processes
		Improvement of the community environment, both built and natural
		Number of participating stakeholder groups
	Community empowerment	Frequency of meetings, events and collaborative activities between groups
		Official agreements to collaborate
		Degree of program ownership within the community
	Program institutionalization	Number of new/active community groups involved in program activities
		Degree of community inclusion in decision-making processes related to program development, evaluation and implementation
		Dedicated financial resources
	Communication of results	Implementation of recommended strategies
		Constant follow-up and evaluation of program activities and outcomes
		Communication via TV, radio and newspapers

- 4 Gross categories
 - Cost
 - Efficacy
 - Acceptability
 - Sustainability

- Using interview, focus group and meeting data:
 - 14 sub categories
 - 48 criteria

- Community-driven



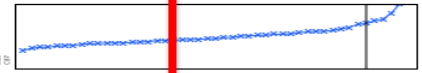
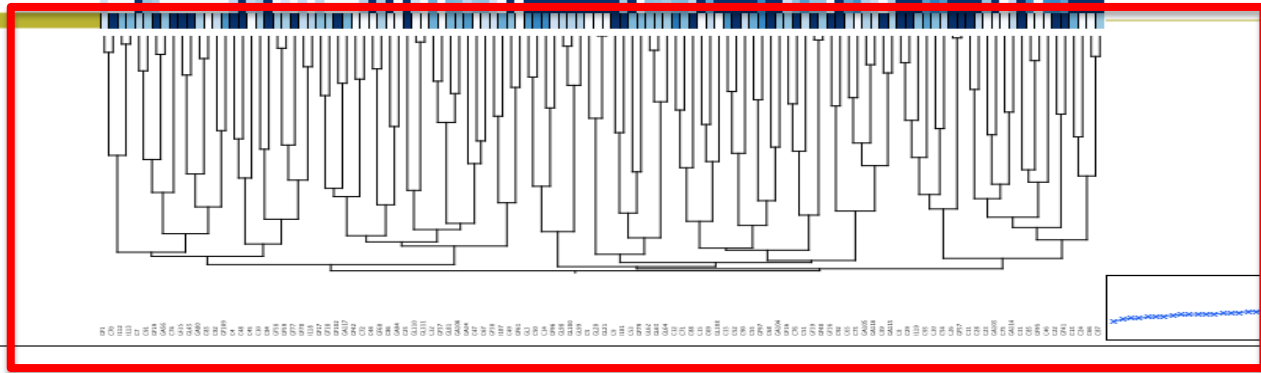
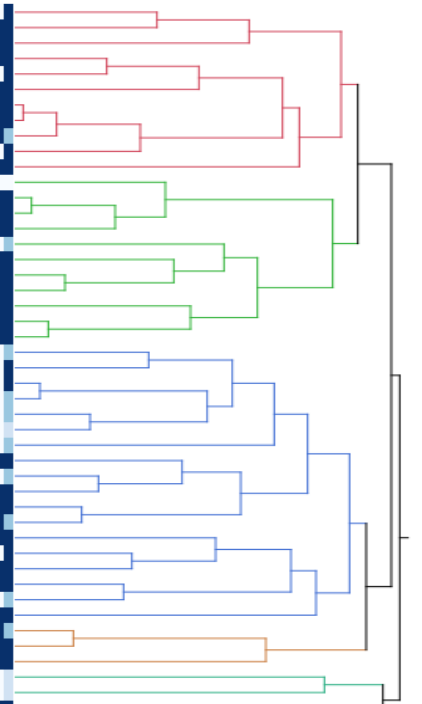
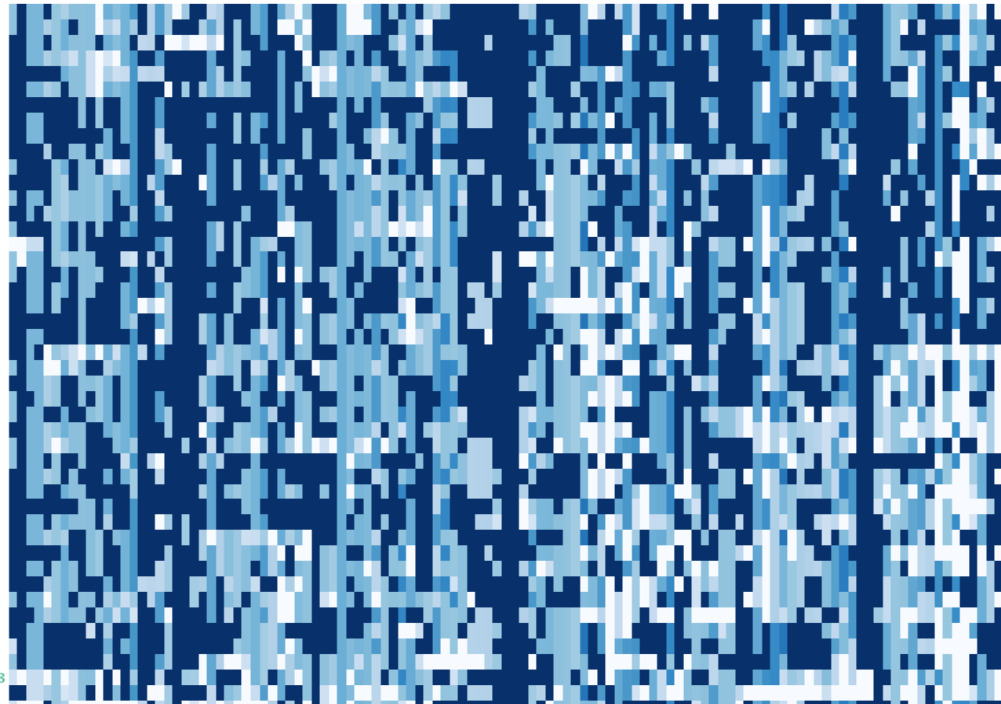
Hierarchical Indicator Clustering

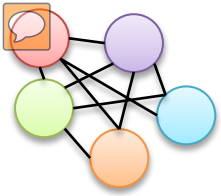
Hierarchical Clustering

Method = Ward

Dendrogram

- Inspectores EC10
- Médicos EC12
- Funcionarios SNEM EC11
- Movil SNEM EC17
- Combustible EC18
- Materiales Educativas EC21
- Serv Basicos EC59
- Seguimiento cont EC78
- Mejor ambiente barrio EC61
- Financiero EC76
- Tapas para tanques EC22
- IndEpi EC27
- Incidence EC37
- Casos confirmados EC38
- Freq Brotes EC39
- PPP EC29
- HI EC30
- Patio limpio EC33
- Tanques tapados EC34
- Chq Behav EC35
- Partic Casa EC52
- Partic Cambio hábitos EC53
- MoH vehiculos EC15
- Municip vehiculos EC16
- Ideas Comunicación EC60
- Implementación EC77
- Num group EC68
- Freq actividades EC69
- Partic Mtg EC51
- Recip Pelig EC31
- Convenios EC70
- Inclusión com políticas EC74
- Com asuma resp EC72
- Cant grupo com EC73
- F2F opin EC46
- Fam Com cambio EC55
- Rhet edu cambio EC56
- Opin Com lead EC47
- Opin mtg EC48
- Polit cambio EC57
- Com TV Rad Peri EC80
- Com Mtg EC81
- Com folleto EC82
- Estimulos para la comunidad EC13
- refrigerios EC23
- Insecticidas EC20
- Opín surv EC49





Evaluation Categories



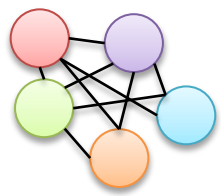
Operational sustainability:

- Original cost and sustainability categories
- Pertain to the infrastructure required to sustain the function of a participatory dengue prevention and control program
- Human resources; policy, operational and basic services infrastructure.



Effectiveness:

- Original assigned to efficacy and acceptability categories
- pertain to entomological and epidemiological risk reduction through positive behaviour change at the household and community levels.

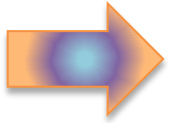


Evaluation Categories



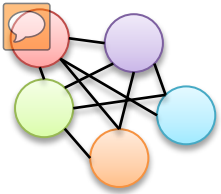
Resilience & Responsiveness:

- Original cost, efficacy, acceptability and sustainability categories
- pertain the ability to respond to the changing demands of dengue risk and community needs through equitable, timely evaluation and knowledge translation processes



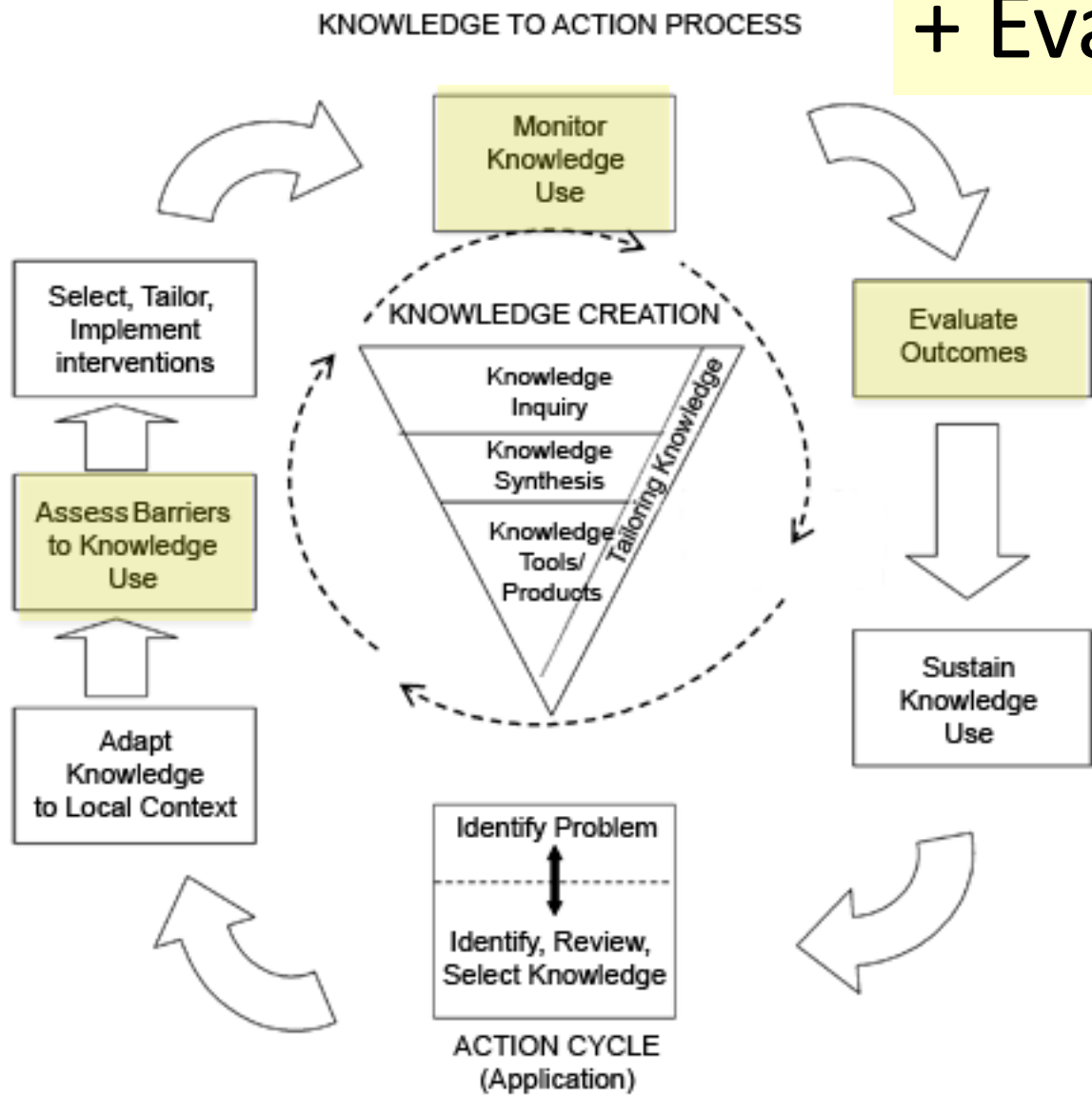
Engagement Facilitators:

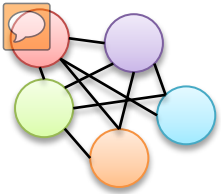
- Original cost, acceptability and sustainability categories
- “Least agreed upon” in terms of assigned importance between stakeholder groups
- may force engagement and negotiation in program design and decision-making processes.



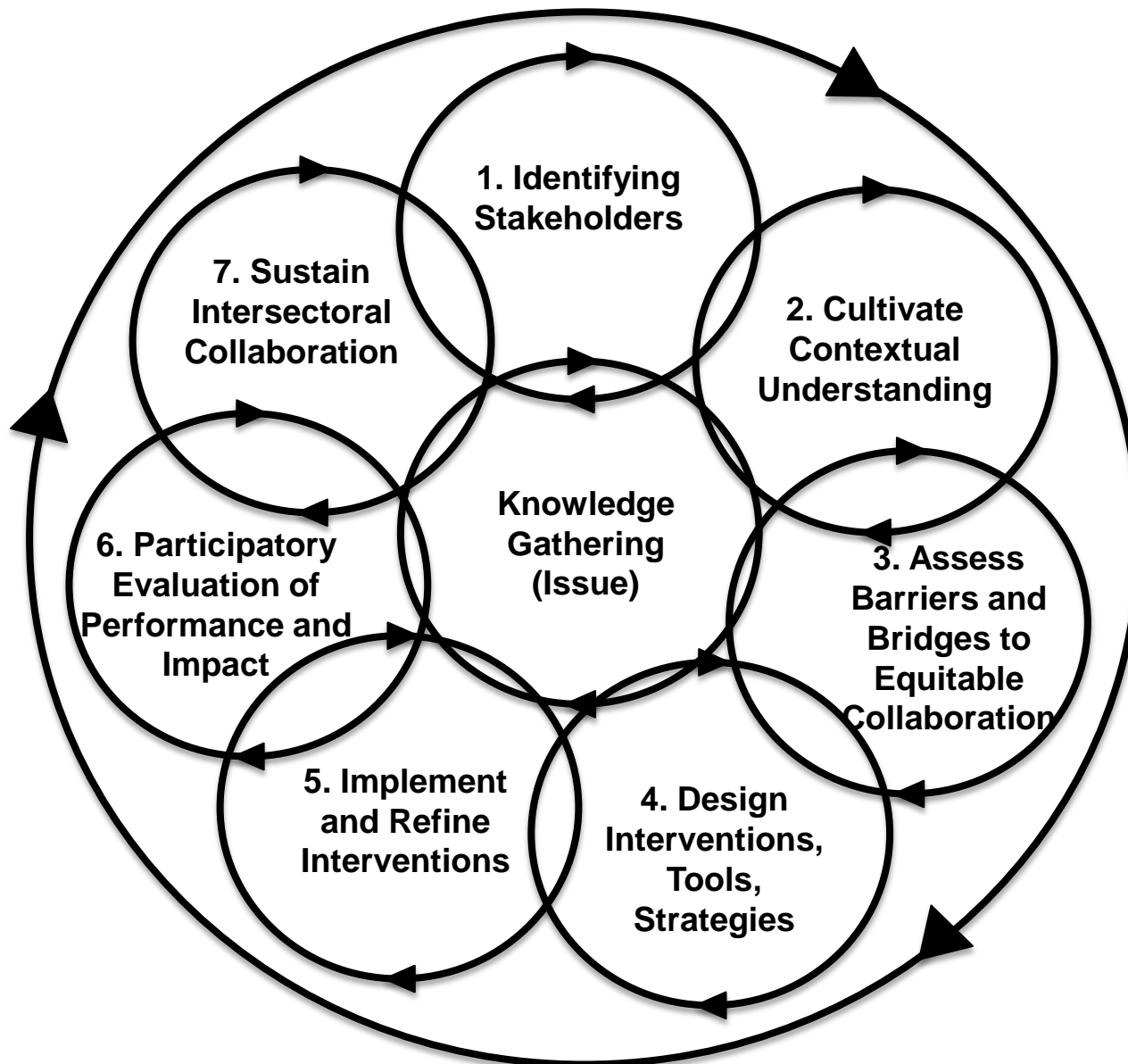
Knowledge Translation

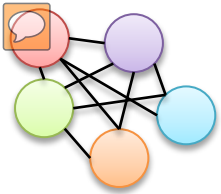
+ Evaluation



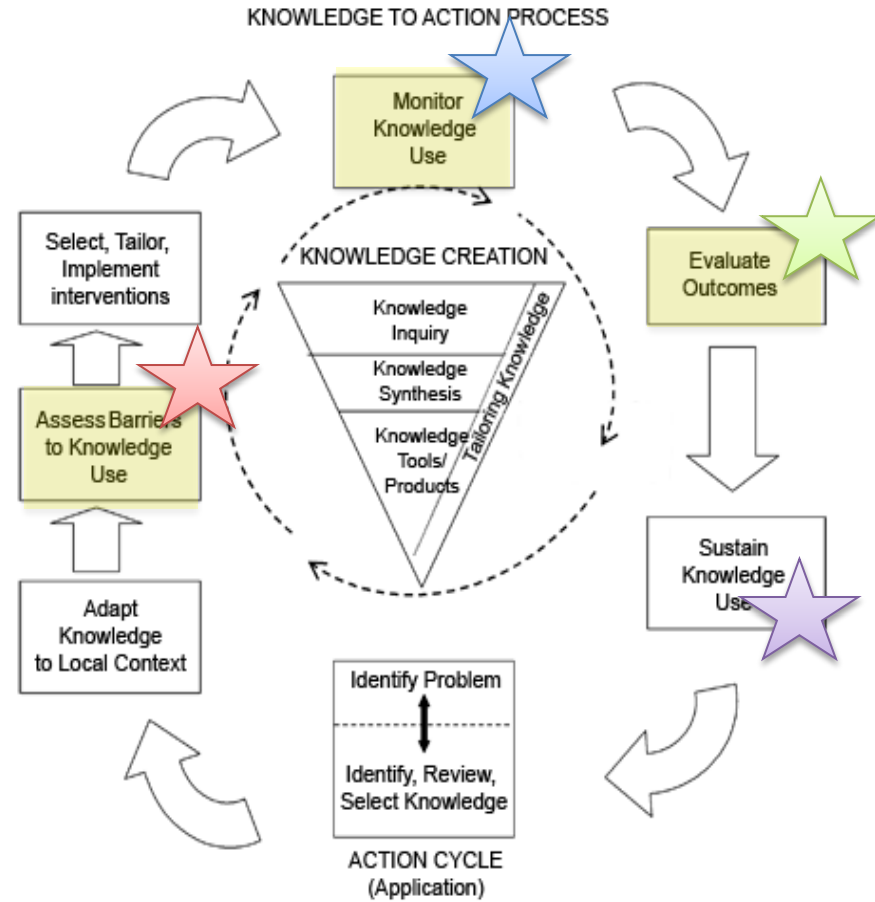
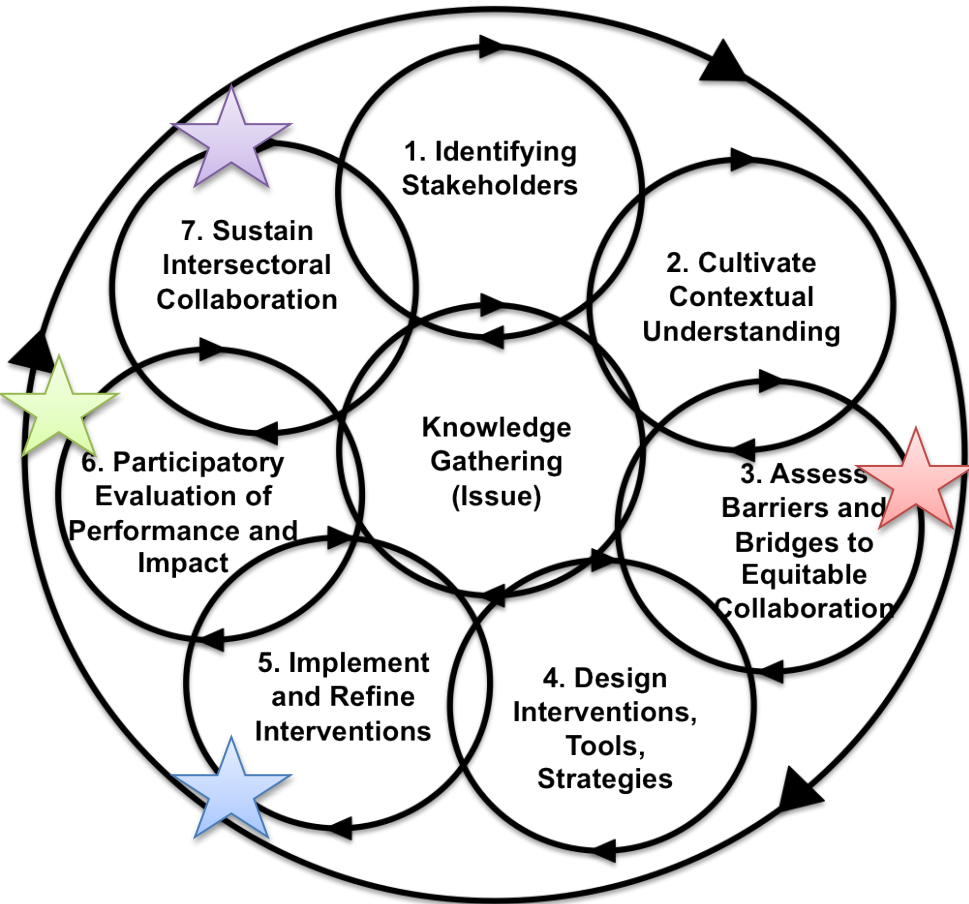


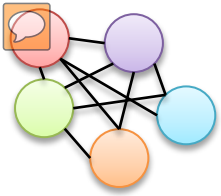
Machala Model for KT





KT processes & Evaluation

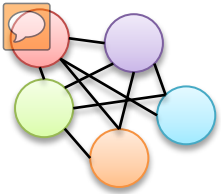




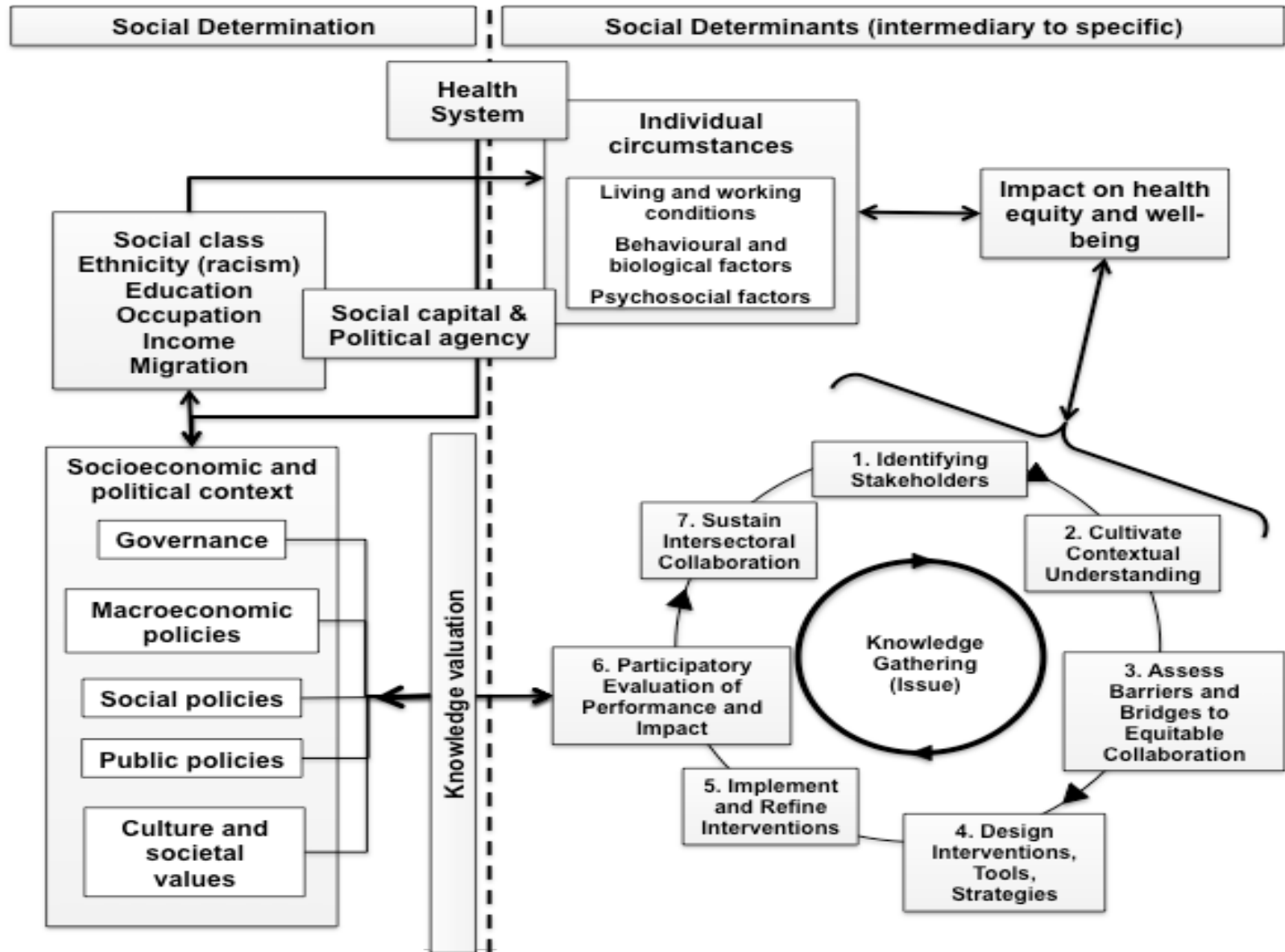
Northern BC window

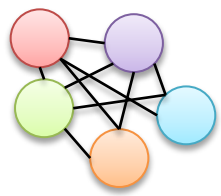
- Resource extraction and economic development plans for Northern BC are fraught with power-sharing and knowledge-valuation issues.
- Pushes toward “Health-in-all-Policies” and gold standards of evidence-based practice and policy should move us to ask:

“What kind of knowledge is considered evidence, who is open to it, and what determines its usefulness?”



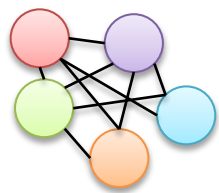
KT, Evaluation and Determination





Conclusions

- Stakeholder groups are not reliable predictors of opinions and perceptions
- Evaluation of participatory dengue prevention and control should reflect the day-to-day reality of program implementation
- Equitable participation is not ensured with intersectoral collaboration
- Equity-focused KT model should support improved equitable participation and allow for stakeholder-driven innovation



Thank You

Dr. Margot Parkes

Dr. Sarah de Leeuw

Canadian Team:

Dr. Jerry Spiegel

Dr. Muhammad Morshed

Dr. Bonnie Henry

Dr. Alejandro Rojas

Special thanks:

Dr. Jaime Breilh

Dr. Efraín Beltrán

Dra. Anita Arichabala

Lic. Tania Ordóñez

Sr. Jefferson Adrian

Sr. Wilson Peña

Sra. Mariuxi Guerrero

Sr. Marcelo Chimbo

Sra. Patricia Zhinin

Funders:



Dra. Mercy Silva

Dr. Robinson

Dr. Julio Palomeque

Sr. Diego Davila

Sra. Maria José Breilh

Sra. Maria Luisa Espinosa

Dr. Jonannes Sommerfeld

Dr. Olaf Horstick

Dr. Axel Kroeger

Dra. Juliana Quintero

Partners:



Rob Balshaw

Dr. César Basso

Dra. Sonnia Romero

Dra. Pamela Pennington

Dra. Helena Brochero

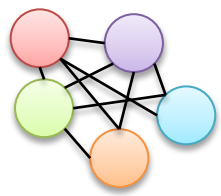
Dr. Hillel Goelman

Dr. John Beatty

Mr. Ben Brisbois

Dr. Juan Gaibor

Dr. Alvaro Calle



Thank You

Familias y Directivas de los Barrios:

24 de Julio	El Retiro
Simón Bolívar	Venezuela
Martha Bucaram	Luz de América
18 de Octubre	Velazco Ibarra
3 de Noviembre	Asoc. de Empleados Municip.
25 de Junio	24 de Mayo
Central	Manuel Encalada
24 de Septiembre	7 de Marzo
El Bosque 4	9 de Octubre
Mario Minuche	Sauces #1

Colaboradores Claves:

Sr. Rodrigo Lozano	Sr. Charvel
Sra. Vicenta Salinas	Sr. Franklin Ruiz
Sra. Clorinda Loayza	Sr. Renan Maldonado
Sr. Leonidas Belduma	

La Ilustre Municipalidad de Machala:

Vicealcaldesa Patricia Henriquez
Dr. Oswaldo Veintimillia
Ing. Fernando Valarezo

Dirección Provincial de Salud El Oro:

Dra. Saida Correa
SCS Aguador
SCS Venezuela
SCS Patria Nueva
SCS Brisas del Mar
SCS Mabel Estupiñan
SCS El Retiro
SCS El Cambio
SCS Velazco Ibarra

Ministerio del Medio Ambiente:

Dra. Mercy Borbor
Sra. Norma Betancourt